

◆ Narrative Deck





Old-world trust. New-world growth.

At Oldenburg Capital Partners, we believe the future is built by those bold enough to shape it.

Rooted in the institutional standards of European finance and energised by the entrepreneurial spirit of the Middle East, we are a cross-border investment firm based in Luxembourg, with a strategic presence in the UAE. Our mission is to transform bold ideas into lasting legacies.

oldenburgcp.com

The Essence of Oldenburg

Oldenburg Capital Partners stands at the intersection of two worlds - the discipline and trust of Europe's financial heritage and the dynamism and ambition of the Middle East.

This dual foundation gives us a unique perspective on global opportunities, allowing us to bridge cultures, capital, and ideas with precision and conviction.

Our hybrid approach blends the agility of venture capital with the discipline of private equity.

This allows us to partner with businesses at different stages of their journey - from visionary founders scaling disruptive startups to established companies ready for their next phase of growth.

Our Identity

Oldenburg Capital Partners is a cross-border investment firm headquartered in Luxembourg with a strategic presence in the UAE.

Founded by seasoned investment professionals with deep institutional and entrepreneurial experience, the firm represents a new generation of private capital - global in outlook, selective in execution, and unwavering in standards.

Our founding team brings over a century of combined experience in private equity, venture capital, and international finance.

Together, they unite the rigour of institutional investing with the insight and creativity of entrepreneurship.

Our Investment Philosophy

We believe that the most resilient value is built where agility meets discipline.

Our investment philosophy is based on a hybrid approach - combining the speed and creativity of venture capital with the structure and rigour of private equity.

We are not constrained by category; instead, we focus on where capital can have the greatest impact.

Our conviction-led model means we invest selectively, with depth rather than breadth. We seek to partner with exceptional founders and management teams, deploying not just capital, but experience, networks, and strategic support.

Why It Matters

The global investment landscape is evolving faster than traditional fund structures.

Between early-stage venture and institutional private equity lies a growing opportunity space - where companies are scaling rapidly but require more than just capital.

Oldenburg bridges this gap, providing flexible, conviction-driven investment and hands-on operational guidance.

We target businesses that are too ambitious for traditional venture capital and too dynamic for conventional private equity - helping them accelerate growth while embedding institutional quality from day one.

Our Sector Focus

We invest in sectors shaping the future economy - where innovation, scalability, and long-term transformation intersect.

Our current areas of focus include:

- ◆ Fintech, Regtech, Agritech, Edtech
- ◆ Mobility
- ◆ Software
- ◆ E-commerce

We also maintain a growing interest in frontier technologies such as artificial intelligence, quantum computing, and next-generation infrastructure.

These industries share one defining trait: they are reimagining how societies and economies operate.

Oldenburg invests in the people and platforms that make this transformation possible.

Our Geographic Lens

Oldenburg operates globally, but with defined strategic hubs.

Luxembourg anchors our European presence and ensures access to institutional ecosystems, while the UAE provides a bridge to emerging markets across MENA and Asia.

This dual footprint allows us to move capital, insight, and opportunity seamlessly across regions.

We are built to identify and capture opportunities where innovation and regulation meet - serving as a trusted partner in both developed and developing markets.

Our Team

Our strength lies in the depth and diversity of our team - combining institutional expertise, entrepreneurial insight, and global perspective.



Patrice Mesnier

Founding Partner

◆ The team

Patrice brings over two decades of leadership across private equity, venture capital, institutional capital markets and financial technology. As a founding partner, he combines deep investment expertise with a clear vision for building resilient and innovative private capital platforms. His career reflects a consistent ability to align investors, entrepreneurs and institutions around long-term value creation.

Beyond his leadership in private markets, he has also been active in fintech and paytech, expanding digital payment solutions for investment structures and positioning emerging players at the intersection of technology and capital. This experience complements his private equity and venture capital work, offering a forward-looking perspective on how technology is reshaping financial services.

He has guided investment strategies spanning private equity and venture capital, with a particular focus on structuring funds, raising institutional capital and scaling cross-border platforms. Patrice's governance roles on the boards of technology and healthcare companies further highlight his commitment to disciplined oversight and sustainable growth.

At the heart of his leadership is the conviction that private capital, when paired with strong governance and strategic foresight, can unlock both performance and innovation. This perspective shapes his role as a trusted partner to investors and a driving force behind the firm's entrepreneurial DNA.

Expertise: Private Equity - Venture Capital - Fundraising - Strategic Business Development

[LinkedIn - Patrice Mesnier](#)



Emanuel Fernandes

Founding Partner

◆ The team

Emanuel is a seasoned investment executive with nearly two decades of leadership across investment management, private equity, venture capital, and strategic business development. As a founding partner of Oldenburg Capital Partners, he combines an entrepreneurial mindset with institutional discipline, focusing on building high-performance investment platforms and scalable growth strategies across multiple geographies.

His career spans both principal investing and strategic advisory, including the founding and management of cross-border investment firms. Throughout his trajectory, Emanuel has demonstrated a strong ability to originate, structure, and manage complex investment transactions across sectors such as fintech, mobility, and digital infrastructure, with a particular focus on emerging and frontier markets.

Emanuel has forged and maintained long-standing relationships with family offices, institutional investors, and strategic partners across Europe, the Middle East, and Latin America. His network and cross-border expertise allow him to navigate diverse regulatory environments and align stakeholders around a shared vision of long-term value creation.

At Oldenburg Capital Partners, Emanuel plays a central role in defining the firm's strategic direction, investment pipeline, and capital deployment frameworks. His focus is on identifying transformative opportunities, embedding institutional standards from the outset, and ensuring operational excellence throughout the investment lifecycle.

Driven by a passion for innovation and disciplined execution, Emanuel brings a global perspective and a deep commitment to performance, governance, and partnership, helping position Oldenburg Capital Partners as a forward-looking force in modern private markets.

[LinkedIn - Emanuel Fernandes](#)



Paul Netherwood

Advisory Board Member

◆ The team

Dr. Paul Netherwood brings over three decades of experience in investment management and financial technology to Oldenburg Capital Partners.

As Founding and Managing Partner of Horizon3 Investment Management LLP, he has overseen the development of systematic hedge fund strategies and advanced risk frameworks, supporting more than \$1 billion in trading activity.

Widely recognised as a pioneer in algorithmic trading and an authority on artificial intelligence, machine learning, and quantum computing, Dr. Netherwood provides unique insights into how emerging technologies can enhance investment processes, portfolio construction, and risk management.

He advises on how frontier technologies can be integrated into modern asset management, strengthening Oldenburg's ability to combine institutional discipline with forward-looking strategies.

This distinctive combination of investment management expertise and deep technological leadership positions the firm to anticipate structural shifts in private markets and enables it to identify and support technology-driven businesses where scalability and enduring impact are central.

Expertise: Investment Management - Financial Technology - Artificial Intelligence - Systematic Strategies

[LinkedIn - Paul Netherwood](#)



Jesper Ronald Petersen

Advisory Board Member

◆ The team

Jesper Ronald Petersen brings more than three decades of executive leadership in financial services and fintech to Oldenburg Capital Partners.

Over a 30year career at Danske Bank, he held senior roles including Global Head of FX & e-Trading, Global Head of Financial Institutions, and Deputy General Manager in the UK, gaining extensive expertise in strategy, governance, and institutional client leadership.

Beyond banking, Jesper has founded and co-founded fintech and financial services companies, guiding them from inception through growth, M&A, and successful exits.

His entrepreneurial track record in digital transformation and financial technology complements his institutional experience, offering unique perspective on how innovation can be scaled within regulated environments.

At Oldenburg Capital Partners, Jesper provides strategic insight on governance, institutional engagement, and technology-driven value creation.

His blend of leadership experience and fintech expertise strengthens the firm's ability to back transformative businesses and build resilient investment platforms designed to grow and adapt across cycles.

Expertise: Leadership & Governance - Institutional Strategy
- Fintech & Digital Transformation - Risk & Operational Excellence

[LinkedIn - Jesper Ronald Petersen](#)

What Makes Us Different

Oldenburg Capital Partners is defined by its hybrid model, cross-border DNA, and deep commitment to long-term alignment.

We combine institutional discipline with entrepreneurial flexibility.

We invest selectively, with depth and conviction - backing fewer companies with greater engagement and a focus on lasting value creation.

Our Approach to Founders

We partner with founders who combine vision and execution.

Our process is people-first, designed to identify leaders who build with resilience and clarity. Beyond capital, we provide strategic guidance, governance support, and operational expertise to help companies institutionalise as they scale.

Investment Strategy Overview

Our investment strategy reflects our hybrid DNA - flexible, disciplined, and conviction-driven.

We deploy equity, debt, or hybrid instruments depending on context, focusing initially on fintech and adjacent sectors across Europe, MENA, and emerging markets.

Portfolio diversification, selective growth, and rigorous risk management define our approach.

Value Creation

We build enduring value through strategic clarity, operational excellence, and sustainable governance.

Our involvement helps companies institutionalise early, preparing them for global growth and capital efficiency.

By aligning interests between investors and founders, we ensure durability across market cycles.

Governance & Principles

Integrity, transparency, and accountability guide our work.

Oldenburg Capital Partners operates to the highest institutional standards, integrating robust governance, clear reporting, and disciplined risk oversight. Our values shape every decision we make and every partnership we build.



Oldenburg Capital Partners

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